

STATE OF CONNECTICUT



*AUDITORS' REPORT
CHARTER OAK STATE COLLEGE FOUNDATION, INC.
FOR THE FISCAL YEAR ENDED JUNE 30, 2019*

AUDITORS OF PUBLIC ACCOUNTS
JOHN C. GERAGOSIAN ❖ ROBERT J. KANE

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STATE OF CONNECTICUT



AUDITORS OF PUBLIC ACCOUNTS

State Capitol
210 Capitol Avenue
Hartford, Connecticut 06106-1559

JOHN C. GERAGOSIAN

ROBERT J. KANE

October 24, 2019

INDEPENDENT AUDITORS' REPORT

The Board of Directors
Charter Oak State College Foundation, Inc.:

Report on the Financial Statements

We have audited the accompanying financial statements of the Charter Oak State College Foundation, Inc. (Foundation), which comprise the statement of financial position as of June 30, 2019, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control

relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of June 30, 2019, and the changes in its net assets and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 24, 2019, on our consideration of the Foundation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and to provide an opinion on the Foundation's compliance with Sections 4-37e to 4-37k of the Connecticut General Statutes. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Foundation's internal control over financial reporting and compliance.



John C. Geragosian
State Auditor



Robert J. Kane
State Auditor

October 24, 2019
State Capitol
Hartford, Connecticut

**CHARTER OAK STATE COLLEGE FOUNDATION, INC.
STATEMENT OF FINANCIAL POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

ASSETS:	
Cash and Cash Equivalents	\$ 153,495
Investments (Note 3)	2,034,998
Other Assets - Donated Art	<u>625</u>
 TOTAL ASSETS	 <u>\$ 2,189,118</u>
 LIABILITIES AND NET ASSETS:	
LIABILITIES:	
	\$ -
NET ASSETS:	
Without Donor Restrictions	\$ 23,154
With Donor Restrictions (Note 5)	<u>2,165,964</u>
 TOTAL LIABILITIES AND NET ASSETS	 <u>\$ 2,189,118</u>

See accompanying notes to financial statements.

**CHARTER OAK STATE COLLEGE FOUNDATION, INC.
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES AND SUPPORT:			
Contributions	\$ 23,517	\$ 93,725	\$ 117,242
Interest Income	124	-	124
Investment Return, Net	-	79,044	79,044
Fundraiser Proceeds, Net	-	4,391	4,391
Net Assets Released from Restrictions			
Restrictions Satisfied by Payments	91,452	(91,452)	-
TOTAL REVENUES AND SUPPORT	\$ 115,093	\$ 85,708	\$ 200,801
EXPENSES:			
Program Services			
Scholarships and Grants	36,720	-	36,720
Women in Transition	45,374	-	45,374
Supporting Services			
General and Administrative	21,058	-	21,058
Fundraising	9,357	-	9,357
TOTAL EXPENSES	\$ 112,509	\$ -	\$ 112,509
CHANGE IN NET ASSETS	\$ 2,584	\$ 85,708	\$ 88,292
NET ASSETS, BEGINNING OF YEAR	\$ 20,570	\$ 2,080,256	\$ 2,100,826
NET ASSETS, END OF YEAR	\$ 23,154	\$ 2,165,964	\$ 2,189,118

See accompanying notes to financial statements.

**CHARTER OAK STATE COLLEGE FOUNDATION, INC.
STATEMENT OF FUNCTIONAL EXPENSES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Program Services</u>		<u>Supporting Services</u>		<u>Total</u>
	<u>Scholarships and Grants</u>	<u>Women in Transition</u>	<u>General and Administrative</u>	<u>Fund Raising</u>	
Computer and Related	\$ -	\$ 2,490	\$ -	\$ -	\$ 2,490
Scholarships and Grants	36,720	42,884	-	-	79,604
Bank Fees	-	-	825	-	825
Accounting Services	-	-	13,880	-	13,880
Insurance	-	-	1,431	-	1,431
Meetings	-	-	1,078	-	1,078
Postage	-	-	3,549	-	3,549
Other	-	-	295	9,357	9,652
TOTAL EXPENSES	\$ 36,720	\$ 45,374	\$ 21,058	\$ 9,357	\$ 112,509

See accompanying notes to financial statements.

**CHARTER OAK STATE COLLEGE FOUNDATION, INC.
STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

CASH FLOWS FROM OPERATING ACTIVITIES:	
Change in Net Assets	\$ 88,292
Adjustments to Reconcile Change in Net Assets to Net Cash Provided by (used in) Operating Activities:	
Net Realized and Unrealized Gain on Investments	<u>(17,733)</u>
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	<u>\$ 70,559</u>
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchases of Investments	(777,205)
Sales of Investments	<u>710,873</u>
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	<u>\$ (66,332)</u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	\$ 4,227
CASH AND CASH EQUIVALENTS - JUNE 30, 2018	<u>\$ 149,268</u>
CASH AND CASH EQUIVALENTS - JUNE 30, 2019	<u><u>\$ 153,495</u></u>

See accompanying notes to financial statements.

**CHARTER OAK STATE COLLEGE FOUNDATION, INC.
NOTES TO FINANCIAL STATEMENTS**

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

Nature of Activities

The Charter Oak State College Foundation, Inc. (Foundation) operates exclusively for charitable and educational purposes. The Foundation promotes interest in and support of open learning and credentialing in higher education. The Foundation solicits contributions of funds for the support of such activities for the benefit of Charter Oak State College.

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with generally accepted accounting principles, as promulgated by the Financial Accounting Standards Board (FASB) Accounting Standards Codification. Net assets and revenues, expenses, gains, and losses are classified based upon the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Foundation and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets that are not subject to donor-imposed restrictions.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed restrictions, including net assets with restrictions that will be met either by actions of the Foundation or by the passage of time (temporarily restricted), and net assets that must be maintained permanently by the Foundation (permanently restricted). When a restriction has been met or expires, temporarily restricted assets are reclassified to Net Assets Without Donor Restrictions and reported in the statement of activities as net assets released from restrictions. For permanently restricted net assets, generally, the donors of these assets permit the Foundation to use all or part of the income earned on any related investments for general or specified purposes.

In August 2016, the Financial Accounting Standards Board issued ASU 2016-14, Presentation of Financial Statements of Not-for-Profit Entities, effective for annual financial statements issued for fiscal years beginning after December 15, 2017. The purpose of the guidance is to improve the current net asset classification requirements and the information presented in financial statements and notes about a not-for-profit entity's liquidity, financial performance, and cash flows. The Foundation adopted this ASU for the fiscal year ended June 30, 2019.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash in checking and savings accounts.

Contributions

Contributions, including unconditional promises to give, are recorded as made. All contributions are available for unrestricted use unless specifically restricted by the donor.

Conditional pledges, which depend on the occurrence of a specified future date or uncertain event to bind the promisor, shall be recognized when the conditions on which they depend are substantially met, that is, when the conditional promise becomes unconditional.

Investments

Investments with readily determinable fair values are valued at their fair values in the statement of financial position. Net investment return is included in the change in net assets and includes investment income and net realized and unrealized gains and losses, net of related investment expenses.

Income Taxes

The Foundation is exempt from federal income taxes under Internal Revenue Code Section 501(c) (3) and, therefore, has made no provision for federal income taxes in the accompanying financial statements.

Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cost Allocation

There are no expenses included in the financial statements that require allocation to more than one program or supporting function.

NOTE 2: CONCENTRATION OF CREDIT RISK:

The Foundation's bank deposits are insured by the Federal Deposit Insurance Corporation up to \$250,000. At June 30, 2019, there were no uninsured deposits.

NOTE 3: INVESTMENTS:

The Foundation's investments are carried at fair value consist of the following:

	Cost	Market Value
Metropolitan West Total	375,044	390,885
Blackrock Strat Incm	241,732	241,668
Boston Partners Small	51,931	49,875

DFA Emerging Mkts Small	81,092	70,753
Diamond Hill All Cap	99,045	99,489
Dodge & Cox Intl Stock	150,138	138,161
Eaton Vance Atlanta Cap	50,284	56,639
MFS Instl Intl Equity	138,416	146,685
Morgan Stanley Global	50,290	48,851
Templeton Global Bond	49,636	46,859
Templeton Inst Foreign	53,228	48,546
Van Eck Global Hard	56,651	49,999
Vanguard Total Intl Stk	139,195	144,054
Schwab S&P 500 Index Fd	450,500	485,928
Bank Sweep	16,606	16,606
	<u>\$ 2,003,788</u>	<u>\$ 2,034,998</u>

NOTE 4: FAIR VALUE MEASUREMENT:

The framework for measuring fair value provides a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value are described as follows:

Level 1: Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Foundation has the ability to access.

Level 2: Inputs to the valuation methodology include: quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3: Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs.

The Foundation's investments are carried at fair value using Level 1 inputs.

NOTE 5: RESTRICTIONS ON NET ASSETS:

Net assets with donor restrictions are restricted for the following purposes:

Program Restrictions:	
Educational Lectures	\$ 76,163
Scholarships and Grants	520,719
Technology	141,743
Women in Transition Program	325,897
Total Program Restrictions	<u>\$ 1,064,522</u>
Endowments:	
Endowments to be Held in Perpetuity	<u>\$ 1,101,442</u>
Total Endowments	<u>\$ 1,101,442</u>
Total Net Assets with Donor Restrictions	<u>\$ 2,165,964</u>

Net assets with donor restrictions were released from donor restrictions during the year by incurring expenses satisfying the restricted purpose specified by the donor.

Program Restrictions Fulfilled	<u>\$ 91,452</u>
Total Net Assets Released From Restrictions	<u>\$ 91,452</u>

NOTE 6: ENDOWMENT:

The Charter Oak State College Foundation, Inc.'s endowment consists of individual funds established for scholarship and program services. The endowment includes donor-restricted funds. As required by generally accepted accounting principles (GAAP), net assets associated with endowment funds are classified and reported based on the existence of donor-imposed restrictions.

The Foundation's board of directors has interpreted the State of Connecticut Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the face value of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as donor restricted net assets (a) the original value of gifts donated to the permanent endowment, and (b) the original value of subsequent gifts to the permanent endowment. In accordance with the act, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund.
2. The purposes of the Foundation and the donor-restricted endowment fund.
3. The general economic conditions.
4. The possible effects of inflation and deflation.
5. The expected total return from income and appreciation of investment.
6. The investment policies of the organization.

Funds with Deficiencies

From time to time, the fair market value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. Despite this adverse investment performance, the annual income generated from the Foundation’s investment portfolio will be used to support programs deemed prudent by the board of directors. There were no such deficiencies as of June 30, 2019.

Return Objectives and Risk Parameters

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period. Under this board-approved policy, the endowment assets are invested in the following asset classes: bonds, domestic equities, and international equities. These asset classes are intended to produce results that will approximate the price and yield performance generated by an appropriate major bond or stock index relevant to each specific asset class held by the Foundation.

A major function of the board’s Investment Committee is to determine the percentage allocation among the asset classes. Factors to be weighed in reaching any such decisions are: the need for income, the desire for asset appreciation, economic outlook both near and longer term, and risk level associated with each asset class.

The changes in the endowment net assets as of June 30, 2019 are as follows:

Endowment net assets, July 1, 2018	\$ 1,097,667
Contributions	3,775
Endowment net assets, June 30, 2019	<u>1,101,442</u>

NOTE 7: LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The following reflects the Foundation's financial assets as of the balance sheet date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the balance sheet date.

Financial assets at year end	\$ 2,188,493
Less those unavailable for general expenditures within one year, due to:	
Donor-restricted to maintain as an endowment	<u>1,101,442</u>
Financial assets available to meet cash needs for general expenditures within one year:	<u>\$ 1,087,051</u>

NOTE 8: TRANSACTIONS WITH CHARTER OAK STATE COLLEGE:

To ensure the proper use of funds, the Foundation disburses certain funds directly to Charter Oak State College. The Foundation provides institutional support to Charter Oak State College for various programs and other services. All of the Foundation's expenditures are in an effort to advance the college.

NOTE 9: EVALUATION OF SUBSEQUENT EVENTS

The Foundation has evaluated subsequent events through October 24, 2019, the date which the financial statements were available to be issued.

STATE OF CONNECTICUT



AUDITORS OF PUBLIC ACCOUNTS

JOHN C. GERAGOSIAN

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ROBERT J. KANE

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

The Board of Directors
Charter Oak State College Foundation, Inc.:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Charter Oak State College Foundation, Inc. (Foundation) as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Foundation's basic financial statements, and have issued our report thereon dated October 24, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Foundation's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Foundation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

Compliance with Sections 4-37e to 4-37k of the General Statutes, and any other laws, regulations, contracts, and grant agreements relevant to the Foundation is the responsibility of the Foundation's management. As part of obtaining reasonable assurance about whether the Foundation's financial statements are free of material misstatement, we performed tests of its compliance with Sections 4-37e to 4-37k of the General Statutes and certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. In our opinion, the Charter Oak State College Foundation, Inc. complied, in all material respects, with the provisions of Sections 4-37e to 4-37k of the Connecticut General Statutes for the year ended June 30, 2019.

The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. However, we noted certain matters that we reported to the Foundation's management in the accompanying Management Letter section of this report.

Purpose of Report

This report is intended for the information of the board of directors and any applicable regulatory body. However, this report is a matter of public record, and its distribution is not limited.



John C. Geragosian
State Auditor



Robert J. Kane
State Auditor

October 24, 2019
State Capitol
Hartford, Connecticut

STATE OF CONNECTICUT



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JOHN C. GERAGOSIAN

ROBERT J. KANE

MANAGEMENT LETTER

The Board of Directors
Charter Oak State College Foundation, Inc.:

In planning and performing our audit of the financial statements of the Charter Oak State College Foundation, Inc. (Foundation) for the fiscal year ended June 30, 2019, we considered the Foundation's internal control and compliance with certain provisions of laws, regulations, contracts, and grant agreements in order to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and compliance with Sections 4-37e through 4-37k of the Connecticut General Statutes, and not to provide an opinion on internal control. We noted no matters involving the internal accounting control structure and its operation or the Foundation's compliance with certain provisions of laws, regulations, contracts, and grant agreements that we consider to be material weaknesses according to auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. However, during our audit, we became aware of certain matters that present an opportunity for improving internal controls.

Our comments and suggestions, which we have already discussed with various personnel affiliated with the Foundation, are summarized below.

1. Segregation of Duties

Criteria: The Foundation established procedures to address the lack of segregation of duties between the general ledger and reconciliation functions. These procedures include the Foundation's Treasurer or any Finance Committee member review all bank reconciliations and expenditures on a quarterly basis.

Condition: The Foundation performed the review and approval of bank reconciliations and expenditures for all quarters in the 2018-2019 fiscal year in July 2019.

Effect: There was a lack of segregation of duties between the general ledger and reconciliation functions.

Cause: The Foundation did not perform procedures to address the lack of segregation of duties in a timely manner.

Prior Audit Finding: This finding has been previously reported in the last 6 audit reports covering the fiscal years ended 6/30/13 to 6/30/18.

Recommendation: The Charter Oak State College Foundation, Inc. should follow established procedures to address the lack of segregation of duties.

Foundation

Response: For most of the audited period, the old review procedure was in force. This procedure required the review to be done by the Foundation Treasurer. Because of scheduling conflicts, this practice proved to be unworkable. In May 2019, the Board approved a widening of the approval process to include any member of the Finance Committee. We feel that this change will alleviate the problem cited in this finding.

2. Expenditure Approval and Check Writing

Criteria: The Foundation's established procedures and controls for disbursements require that one board member approve expenditures of \$1,000 or less and two board members approve expenditures greater than \$1,000.

Condition: We tested 10 expenditures for evidence of the Foundation's approval and check-writing controls. An expenditure for \$2,210 was approved by only one board member and the check was signed by only one board member. An expenditure for \$1,112 was approved by only one board member and the payment was split into 2 separate checks which were each signed by only one board member.

Effect: Established controls were not followed and expenditures were not fully authorized before being paid.

Cause: The cause is unknown.

Prior Audit Finding: This finding has not been previously reported.

Recommendation: The Charter Oak State College Foundation, Inc. should strengthen controls around the expenditures process.

Foundation

Response: The first instance was an oversight when several checks were signed for the Foundation's 45th anniversary celebration. The second payment of \$1,112

was split intentionally because there were no secondary signers available. We realized in both instances our controls were not adhered to. In the future we will be more mindful of adhering to our controls.

3. Write Offs

Criteria: The Foundation's Board of Directors should review and approve any write off of significant accounts receivable balances.

Condition: The Foundation wrote off uncollectible accounts receivable totaling \$40,584 during the 2018-2019 fiscal year. There was no documented approval of the write off by the Board of Directors.

Effect: Write offs were not fully authorized before being processed.

Cause: While it appears that the matter was discussed with the board, no formal approval was documented.

Prior Audit Finding: This finding has not been previously reported.

Recommendation: The Charter Oak State College Foundation, Inc. should ensure that the write off of significant amounts are approved by the Board of Directors.

Foundation Response: We agree with this recommendation and will pass a formal resolution at a future board meeting.

Status of Prior Audit Recommendations

The following summarizes the recommendations presented in our prior audit and the current status of those prior recommendations.

1. *The Charter Oak State College Foundation, Inc. should follow established procedures to address the lack of segregation of duties. This recommendation is restated and repeated. (See Recommendation 1.)*
2. *The Charter Oak State College Foundation should update its accounting records in a timely manner to reflect accurate balances based on underlying supporting documentation. This recommendation is not repeated.*
3. *The Charter Oak State College Foundation should update its written policy to reflect current practice regarding procedures and controls for cash receipts, disbursements, and investments. This recommendation is not repeated.*

ACKNOWLEDGEMENT

The Auditors of Public Accounts would like to recognize the auditors who contributed to this report:

Jamie Drozdowski

CONCLUSION

In conclusion, we wish to express our appreciation for the courtesies shown to our representatives during the course of our audit. The assistance and cooperation extended to them by members of the Charter Oak State College Foundation, Inc. greatly facilitated the conduct of this examination.

Jamie Drozdowski

Jamie Drozdowski
Associate Auditor

Approved:



John C. Geragosian
State Auditor



Robert J. Kane
State Auditor