

Department of Economic and Community Development ECD46000

Permanent Full-Time Positions

Fund	Actual FY 14	Actual FY 15	Governor Estimated FY 16	Original Appropriation FY 17	Governor Revised FY 17	Final FY 17	Difference Fin-Gov FY 17
General Fund	91	91	89	89	89	89	-

Budget Summary

Account	Actual FY 14	Actual FY 15	Governor Estimated FY 16	Original Appropriation FY 17	Governor Revised FY 17	Final FY 17	Difference Fin-Gov FY 17
Personal Services	7,977,806	7,781,562	8,410,102	8,476,385	-	7,792,889	7,792,889
Other Expenses	629,471	1,524,012	1,072,065	1,052,065	-	543,644	543,644
Other Current Expenses							
Statewide Marketing	12,016,248	11,286,656	9,500,000	9,500,000	-	6,500,000	6,500,000
Small Business Incubator Program	387,093	367,739	339,916	349,352	-	310,810	310,810
Hartford Urban Arts Grant	359,776	380,000	395,000	400,000	-	358,386	358,386
New Britain Arts Council	71,956	68,359	63,187	64,941	-	58,230	58,230
Main Street Initiatives	162,305	153,700	152,297	154,328	-	138,278	138,278
Office of Military Affairs	181,636	218,620	216,598	219,962	-	193,376	193,376
Hydrogen/Fuel Cell Economy	175,000	166,250	153,671	157,937	-	150,254	150,254
CCAT-CT Manufacturing Supply Chain	732,256	695,644	843,013	860,862	-	715,634	715,634
Capital Region Development Authority	9,620,145	8,364,370	7,864,370	7,864,370	-	6,413,253	6,413,253
Neighborhood Music School	50,000	142,500	126,375	128,250	-	114,921	114,921
Agency Operations	-	-	-	-	29,625,081	-	(29,625,081)
Other Than Payments to Local Governments							
Nutmeg Games	24,000	70,300	64,075	65,000	-	58,244	58,244
Discovery Museum	359,776	341,788	315,930	324,699	-	291,141	291,141
National Theatre of the Deaf	143,910	136,715	126,371	129,879	-	116,456	116,456
CONNSTEP	588,382	558,963	495,712	503,067	-	447,275	447,275
Development Research and Economic Assistance	137,902	-	121,095	124,457	-	112,591	112,591
CT Trust for Historic Preservation	199,876	189,883	-	-	-	-	-
Connecticut Science Center	599,073	569,120	542,512	550,000	-	492,810	492,810
CT Flagship Producing Theaters Grant	474,996	451,248	417,108	428,687	-	384,382	384,382
Women's Business Center	500,000	475,000	393,750	400,000	-	358,445	358,445
Performing Arts Centers	1,439,104	1,367,148	1,263,714	1,298,792	-	1,164,559	1,164,559
Performing Theaters Grant	452,857	506,215	492,915	505,904	-	453,586	453,586
Arts Commission	1,788,312	1,675,741	1,578,720	1,622,542	-	1,543,606	1,543,606
Art Museum Consortium	-	498,750	461,014	473,812	-	424,842	424,842
CT Invention Convention	-	23,750	19,687	20,000	-	17,924	17,924
Litchfield Jazz Festival	-	47,500	46,875	47,500	-	42,560	42,560
Connecticut River Museum	-	-	25,000	25,000	-	22,384	22,384
Arte Inc.	-	-	25,000	25,000	-	22,384	22,384
CT Virtuosi Orchestra	-	-	25,000	25,000	-	22,384	22,384
Barnum Museum	-	-	25,000	25,000	-	22,384	22,384
Grant Payments to Local Governments							
Greater Hartford Arts Council	89,943	85,446	88,982	91,174	-	81,739	81,739

Account	Actual FY 14	Actual FY 15	Governor Estimated FY 16	Original Appropriation FY 17	Governor Revised FY 17	Final FY 17	Difference Fin-Gov FY 17
Stepping Stones Museum for Children	42,079	39,976	36,951	37,977	-	34,053	34,053
Maritime Center Authority	504,949	527,202	487,315	500,842	-	449,079	449,079
Tourism Districts	1,435,770	1,363,984	1,260,788	1,295,785	-	1,133,345	1,133,345
Connecticut Humanities Council	-	-	-	-	-	-	-
Amistad Committee for the Freedom Trail	45,000	42,750	39,514	40,612	-	36,414	36,414
Amistad Vessel	359,776	326,788	315,929	324,698	-	291,140	291,140
New Haven Festival of Arts and Ideas	757,423	719,552	665,111	683,574	-	612,926	612,926
New Haven Arts Council	89,943	85,446	78,982	81,174	-	72,786	72,786
Beardsley Zoo	372,539	353,913	327,136	336,217	-	301,469	301,469
Mystic Aquarium	589,106	559,651	517,308	531,668	-	476,719	476,719
Quinebaug Tourism	39,457	37,485	34,649	35,611	-	31,931	31,931
Northwestern Tourism	39,457	37,485	34,649	35,611	-	31,931	31,931
Eastern Tourism	39,457	37,485	34,649	35,611	-	31,931	31,931
Central Tourism	39,457	37,485	34,649	35,611	-	31,931	31,931
Twain/Stowe Homes	90,890	86,346	98,864	100,000	-	89,591	89,591
Cultural Alliance of Fairfield	89,943	85,446	78,982	81,174	-	72,786	72,786
Nonfunctional - Change to Accruals	59,136	3,528	-	-	-	-	-
Agency Total - General Fund	43,756,205	42,491,501	39,710,530	40,070,130	29,625,081	33,067,403	3,442,322

Account	Governor Revised FY 17	Final FY 17	Difference from Governor
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Policy Revisions

Reduce Funding for Statewide Marketing

Statewide Marketing	-	(2,000,000)	(2,000,000)
Total - General Fund	-	(2,000,000)	(2,000,000)

Background

The Statewide Marketing account funds the state's tourism marketing activities including the "Still Revolutionary" campaign and marketing challenge grants available to local organizations to promote tourism.

Final

Reduce funding of \$2,000,000 for the Statewide Marketing account to achieve savings.

Transfer CT Humanities Council From State Library to DECD

Connecticut Humanities Council	-	1,851,184	1,851,184
Total - General Fund	-	1,851,184	1,851,184

Background

The Connecticut Humanities Council is the state affiliate of the National Endowment for the Humanities. The Council focuses its work on two time-honored traditions in the humanities: reflective reading of literature and exploration of history. The state appropriated funds as well as federal funding and private donations support the Council's reading programs and heritage grant programs.

Final

Transfer funding of \$1,851,184 for the CT Humanities Council from the Connecticut State Library to the Department of Economic and Community Development.

Governor's Veto of CT Humanities Council

Connecticut Humanities Council	-	(1,731,172)	(1,731,172)
Total - General Fund	-	(1,731,172)	(1,731,172)

Account	Governor Revised FY 17	Final FY 17	Difference from Governor
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Background

PA 16-2 MSS appropriated \$1,731,172 toward a grant for the Connecticut Humanities Council.

Final

In accordance with Section 16 of the Connecticut State Constitution, the Governor exercises his authority to veto the Connecticut Humanities Council line-item. This reduces net General Fund appropriations by \$1,731,172.

Reduce Funding for Various Accounts

Personal Services	-	(383,671)	(383,671)
Other Expenses	-	(75,768)	(75,768)
Small Business Incubator Program	-	(21,546)	(21,546)
Office of Military Affairs	-	(13,405)	(13,405)
CCAT-CT Manufacturing Supply Chain	-	(103,077)	(103,077)
Capital Region Development Authority	-	(479,256)	(479,256)
Agency Operations	(1,617,905)	-	1,617,905
CONNSTEP	-	(31,007)	(31,007)
Connecticut Humanities Council	-	(120,012)	(120,012)
Total - General Fund	(1,617,905)	(1,227,742)	390,163

Background

The Governor reduces funding in the new Agency Operations accounts across state agencies by \$267.9 million.

Governor

Reduce funding by \$1,617,905 to reflect a 5.75% reduction.

Final

Reduce funding by \$1,227,742 in various accounts to achieve savings.

Reduce Capital Region Development Authority Office Expense

Capital Region Development Authority	-	(500,000)	(500,000)
Total - General Fund	-	(500,000)	(500,000)

Background

The Capital Region Development Authority (CRDA) is a quasi-public state agency in charge of directing and managing state supported economic development in and around Hartford. CRDA receives a General Fund state appropriation which funds the agency's office expenses, as well as partially supports operations expenses at the Convention Center in Hartford, the XL Center, and the CT Tennis Center.

Final

Reduce funding by \$500,000 for CRDA office expenses to achieve savings.

Adjust Funding for Tourism Grants

Discovery Museum	(308,903)	(17,762)	291,141
National Theatre of the Deaf	(123,561)	(7,105)	116,456
Connecticut Science Center	(522,875)	(30,065)	492,810
Connecticut River Museum	(23,750)	(1,366)	22,384
Barnum Museum	(23,750)	(1,366)	22,384
Maritime Center Authority	(476,476)	(27,397)	449,079
Tourism Districts	(1,202,488)	(69,143)	1,133,345
New Haven Festival of Arts and Ideas	(650,319)	(37,393)	612,926
Beardsley Zoo	(319,861)	(18,392)	301,469
Mystic Aquarium	(505,803)	(29,084)	476,719
Quinebaug Tourism	(33,879)	(1,948)	31,931
Northwestern Tourism	(33,879)	(1,948)	31,931
Eastern Tourism	(33,879)	(1,948)	31,931
Central Tourism	(33,879)	(1,948)	31,931
Twain/Stowe Homes	(95,057)	(5,466)	89,591
Total - General Fund	(4,388,359)	(252,331)	4,136,028

Governor

Transfer funding of \$4,388,359 for various tourism related grants to the State Comptroller's Miscellaneous- Tourism Grants account. Once transferred, reduce the funding for the consolidated account by 25%.

Final

Maintain existing appropriated accounts within the Department of Economic and Community Development. In addition, reduce funding for the individual line item accounts by 5.75% to achieve savings of \$252,331.

Adjust Funding for Art Grants

Hartford Urban Arts Grant	(380,250)	(21,864)	358,386
New Britain Arts Council	(61,783)	(3,553)	58,230
CT Flagship Producing Theaters Grant	(407,832)	(23,450)	384,382
Performing Arts Centers	(1,235,606)	(71,047)	1,164,559
Performing Theaters Grant	(481,258)	(27,672)	453,586
Art Museum Consortium	(450,761)	(25,919)	424,842
Litchfield Jazz Festival	(45,157)	(2,597)	42,560
Arte Inc.	(23,750)	(1,366)	22,384
CT Virtuosi Orchestra	(23,750)	(1,366)	22,384
Greater Hartford Arts Council	(86,726)	(4,987)	81,739
New Haven Arts Council	(77,226)	(4,440)	72,786
Total - General Fund	(3,274,099)	(188,261)	3,085,838

Governor

Transfer funding of \$3,274,099 for arts related grants to the State Comptroller's Miscellaneous- Art Grants account. Once transferred, reduce the funding for the consolidated account by 25%.

Final

Maintain existing appropriated accounts within the Department of Economic and Community Development. In addition, reduce funding for the individual line item accounts by 5.75% to achieve savings of \$188,261.

Adjust Funding for Community Development Grants

Main Street Initiatives	(146,714)	(8,436)	138,278
Women's Business Center	(380,313)	(21,868)	358,445
Amistad Committee for the Freedom Trail	(38,636)	(2,222)	36,414
Cultural Alliance of Fairfield	(77,226)	(4,440)	72,786
Total - General Fund	(642,889)	(36,966)	605,923

Governor

Transfer funding of \$642,889 for various community development related grants to the State Comptroller's Miscellaneous- Community Development Grants account. Once transferred, reduce the funding for the consolidated account by 25%.

Final

Maintain existing appropriated accounts within the Department of Economic and Community Development. In addition, reduce funding for the individual line item accounts by 5.75% to achieve savings of \$36,966.

Adjust Funding for Youth Development Grants

Neighborhood Music School	(121,932)	(7,011)	114,921
Nutmeg Games	(61,797)	(3,553)	58,244
CT Invention Convention	(19,017)	(1,093)	17,924
Stepping Stones Museum for Children	(36,130)	(2,077)	34,053
Amistad Vessel	(308,902)	(17,762)	291,140
Total - General Fund	(547,778)	(31,496)	516,282

Governor

Transfer funding of \$547,778 for various youth development related grants to the State Comptroller's Miscellaneous- Youth Development Grants account. Once transferred, reduce the funding for the consolidated account by 25%.

Final

Maintain existing appropriated accounts within the Department of Economic and Community Development. In addition, reduce funding for the individual line item accounts by 5.75% to achieve savings of \$31,496.

Account	Governor Revised FY 17	Final FY 17	Difference from Governor
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Eliminate Funding for Dream It. Do It.

Other Expenses	-	(149,824)	(149,824)
Total - General Fund	-	(149,824)	(149,824)

Background

The Connecticut "Dream It. Do It." program was launched in December 2010 by the Connecticut Center for Advanced Technology, Inc. (CCAT) to focus on creating a positive awareness of rewarding careers in today's manufacturing. The program brings together a coalition of business and trade associations, educational institutions, economic development and workforce organizations, and manufacturers from throughout the state to focus on enhancing Connecticut's manufacturing workforce and the industry.

Final

Eliminate funding of \$149,824 for the Dream It. Do It. program in FY 17 to achieve savings.

Adjust Legislatively Directed Grants in Other Expenses

Other Expenses	(494,348)	(13,539)	480,809
Total - General Fund	(494,348)	(13,539)	480,809

Governor

Eliminate funding of \$494,348 for various legislatively directed grants funded through the "Other Expenses" to achieve savings. The grants recipients include: OpSail, Schooner Inc, Dream It. Do It., Stamford Parade, New Haven Symphony, Blackwell School of Music, and the Connecticut Grizzlies.

Final

Maintain funding for these various grants, excluding Dream It. Do It. which is eliminated elsewhere in the budget. In addition reduce funding for the individual grants by 5.75% to achieve savings of \$13,539.

Adjust the Development Research & Econ Assistance Program

Development Research and Economic Assistance	(112,591)	-	112,591
Total - General Fund	(112,591)	-	112,591

Background

The Development Research & Economic Assistance program assists small businesses in conducting marketing-related activities to facilitate commercialization of research projects funded under the federal Small Business Innovation Research program or the small business technology transfer program.

Governor

Eliminate funding of \$112,591 for the Development Research & Economic Assistance program to achieve savings.

Final

Maintain funding of \$112,591 for the Development Research & Economic Assistance program.

Adjust Staff Support at the Westbrook Welcome Center

Personal Services	(23,400)	(23,400)	-
Total - General Fund	(23,400)	(23,400)	-

Governor

Eliminate funding of \$23,400 for part-time seasonal staff in conjunction with the closure of the Westbrook Welcome Center.

Final

Same as Governor.

Rollout of FY 16 DMP

Personal Services	(84,101)	(84,101)	-
Other Expenses	-	(250,000)	(250,000)
Statewide Marketing	(1,000,000)	(1,000,000)	-
Small Business Incubator Program	(16,996)	(16,996)	-
Hartford Urban Arts Grant	(19,750)	(19,750)	-
New Britain Arts Council	(3,158)	(3,158)	-
Main Street Initiatives	(7,614)	(7,614)	-
Office of Military Affairs	(10,829)	(10,829)	-
Hydrogen/Fuel Cell Economy	(7,683)	(7,683)	-
CCAT-CT Manufacturing Supply Chain	(42,151)	(42,151)	-
Capital Region Development Authority	(471,861)	(471,861)	-
Neighborhood Music School	(6,318)	(6,318)	-
Nutmeg Games	(3,203)	(3,203)	-
Discovery Museum	(15,796)	(15,796)	-
National Theatre of the Deaf	(6,318)	(6,318)	-
CONNSTEP	(24,785)	(24,785)	-
Development Research and Economic Assistance	(11,866)	(11,866)	-
Connecticut Science Center	(27,125)	(27,125)	-
CT Flagship Producing Theaters Grant	(20,855)	(20,855)	-
Women's Business Center	(19,687)	(19,687)	-
Performing Arts Centers	(63,186)	(63,186)	-
Performing Theaters Grant	(24,646)	(24,646)	-
Arts Commission	(78,936)	(78,936)	-
Art Museum Consortium	(23,051)	(23,051)	-
CT Invention Convention	(983)	(983)	-
Litchfield Jazz Festival	(2,343)	(2,343)	-
Connecticut River Museum	(1,250)	(1,250)	-
Arte Inc.	(1,250)	(1,250)	-
CT Virtuosi Orchestra	(1,250)	(1,250)	-
Barnum Museum	(1,250)	(1,250)	-
Greater Hartford Arts Council	(4,448)	(4,448)	-
Stepping Stones Museum for Children	(1,847)	(1,847)	-
Maritime Center Authority	(24,366)	(24,366)	-
Tourism Districts	(93,297)	(93,297)	-
Amistad Committee for the Freedom Trail	(1,976)	(1,976)	-
Amistad Vessel	(15,796)	(15,796)	-
New Haven Festival of Arts and Ideas	(33,255)	(33,255)	-
New Haven Arts Council	(3,948)	(3,948)	-
Beardsley Zoo	(16,356)	(16,356)	-
Mystic Aquarium	(25,865)	(25,865)	-
Quinebaug Tourism	(1,732)	(1,732)	-
Northwestern Tourism	(1,732)	(1,732)	-
Eastern Tourism	(1,732)	(1,732)	-
Central Tourism	(1,732)	(1,732)	-
Twain/Stowe Homes	(4,943)	(4,943)	-
Cultural Alliance of Fairfield	(3,948)	(3,948)	-
Total - General Fund	(2,235,214)	(2,485,214)	(250,000)

Background

PA 15-1 December Special Session (AA Making Certain Structural Changes to the State Budget and Adjustments to the State Budget for the Biennium Ending June 30, 2017) made FY 16 General Fund expenditure modifications of \$195.8 million in various agencies and accounts. The Governor's FY 17 budget includes the rollout of \$90.5 million of the FY 16 DMP across various agencies.

Governor

Reduce funding by \$2,235,214 in FY 17 to reflect the rollout of expenditure reductions in PA 15-1 DSS.

Final

Reduce funding as proposed by the Governor. In addition, reduce funding for Other Expenses by \$250,000 to reflect the full rollout of expenditure reductions to the Department of Economic and Community Development (DECD). Implement the

Account	Governor Revised FY 17	Final FY 17	Difference from Governor
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reduction in Other Expenses across both state-aid grants and general operating expenses, as implemented by DECD under PA 15-1 DSS.

Distribute Lapses

Personal Services	(192,324)	(192,324)	-
Other Expenses	(19,290)	(19,290)	-
Office of Military Affairs	(2,352)	(2,352)	-
Total - General Fund	(213,966)	(213,966)	-

Background

The Original FY 16 - 17 Biennial Budget included bottom line savings targets (lapses) totaling \$95,110,616 in FY 16 and \$100,816,745 in FY 17. These savings targets were allocated to agencies via holdbacks in FY 16.

Governor

Reduce funding by \$213,966 to reflect the allocation of these lapses in the FY 17 revised budget.

Final

Same as Governor

Consolidate Appropriations for Agency Operations

Personal Services	(8,176,560)	-	8,176,560
Other Expenses	(538,427)	-	538,427
Statewide Marketing	(8,500,000)	-	8,500,000
Small Business Incubator Program	(332,356)	-	332,356
Office of Military Affairs	(206,781)	-	206,781
Hydrogen/Fuel Cell Economy	(150,254)	-	150,254
CCAT-CT Manufacturing Supply Chain	(818,711)	-	818,711
Capital Region Development Authority	(7,392,509)	-	7,392,509
Agency Operations	28,137,486	-	(28,137,486)
CONNSTEP	(478,282)	-	478,282
Arts Commission	(1,543,606)	-	1,543,606
Total - General Fund	-	-	-

Background

Currently, state agency appropriations are distributed between multiple line items. The Governor's Revised FY 17 budget consolidates funding by collapsing most or all appropriations into a new "Agency Operations" line item. Certain major line items such as Education Cost Sharing (ECS) grants, entitlements, pension and debt service payments, remain as separate line items within their respective agencies and are not consolidated.

Governor

Consolidate multiple agency appropriations into one account.

Final

Maintain existing appropriated accounts.

Transfer Funding to Agencies for Fringe Benefits

Agency Operations	3,105,500	-	(3,105,500)
Total - General Fund	3,105,500	-	(3,105,500)

Background

Funding for fringe benefits for General Fund and Special Transportation Fund supported employees is budgeted centrally in the State Comptroller-Fringe Benefit accounts.

Governor

Transfer funding of \$3,105,500 from the Office of the State Comptroller to the Agency Operations account to support fringe benefit costs for employers' social security and Medicare taxes, active employee health, and the normal retirement costs for employees whose earnings are supported by the General Fund and the Special Transportation Fund.

Final

Maintain funding for fringe benefits within the Office of the State Comptroller.

Totals

Budget Components	Governor Revised FY 17	Final FY 17	Difference from Governor
Original Appropriation - GF	40,070,130	40,070,130	-
Policy Revisions	(10,445,049)	(7,002,727)	3,442,322
Total Recommended - GF	29,625,081	33,067,403	3,442,322

Positions	Governor Revised FY 17	Final FY 17	Difference from Governor
Original Appropriation - GF	89	89	-
Total Recommended - GF	89	89	-

Other Significant Legislation**PA 16-2, An Act Adjusting the State Budget for the Biennium Ending June 30, 2017**

Sections 26, 34, 35, and 36 contain provisions that allow the Secretary of the Office of Policy and Management (OPM) to allocate specific lapses to state agencies in the three branches of government (these are typically called holdbacks). The agency's FY 17 appropriation levels will be reduced by the amounts shown in the table below to achieve the lapses included in PA 16-2. This includes an Unallocated Lapse of \$330,650, a Targeted Lapse of \$3,726,703, and an Arts & Tourism Lapse of \$500,000. See the FY 17 Holdbacks schedule in Section V of this document for a further description of these statewide savings targets.

Account	Appropriation \$	Reduction Amount \$	Net Remaining \$	% Reduction
Personal Services	7,792,889	(467,572)	7,325,317	6.00%
Other Expenses	543,644	(16,309)	527,335	3.00%
Statewide Marketing	6,500,000	(65,000)	6,435,000	1.00%
Small Business Incubator Program	310,810	(310,810)	-	100.00%
Hartford Urban Arts Grant	358,386	(116,015)	242,371	32.37%
New Britain Arts Council	58,230	(18,850)	39,380	32.37%
Main Street Initiatives	138,278	(35,952)	102,326	26.00%
Office of Military Affairs	193,376	(5,801)	187,575	3.00%
Hydrogen/Fuel Cell Economy	150,254	(150,254)	-	100.00%
CCAT-CT Manufacturing Supply Chain	715,634	(21,469)	694,165	3.00%
Capital Region Development Authority	6,413,253	(64,132)	6,349,121	1.00%
Neighborhood Music School	114,921	(34,381)	80,540	29.92%
Nutmeg Games	58,244	(58,244)	-	100.00%
Discovery Museum	291,141	(94,246)	196,895	32.37%
National Theatre of the Deaf	116,456	(37,698)	78,758	32.37%
CONNSTEP	447,275	(13,418)	433,857	3.00%
Development Research and Economic Assistance	112,591	(112,591)	-	100.00%
Connecticut Science Center	492,810	(46,184)	446,626	9.37%

Account	Appropriation \$	Reduction Amount \$	Net Remaining \$	% Reduction
CT Flagship Producing Theaters Grant	384,382	(124,431)	259,951	32.37%
Women's Business Center	358,445	(10,753)	347,692	3.00%
Performing Arts Centers	1,164,559	(376,988)	787,571	32.37%
Performing Theaters Grant	453,586	(146,833)	306,753	32.37%
Arts Commission	1,543,606	(46,308)	1,497,298	3.00%
Art Museum Consortium	424,842	(137,529)	287,313	32.37%
CT Invention Convention	17,924	(17,924)	-	100.00%
Litchfield Jazz Festival	42,560	(13,560)	29,000	31.86%
Connecticut River Museum	22,384	(22,384)	-	100.00%
Arte Inc.	22,384	(1,649)	20,735	7.37%
CT Virtuosi Orchestra	22,384	(7,134)	15,250	31.87%
Barnum Museum	22,384	(1,649)	20,735	7.37%
Greater Hartford Arts Council	81,739	(7,660)	74,079	9.37%
Stepping Stones Museum for Children	34,053	(3,190)	30,863	9.37%
Maritime Center Authority	449,079	(145,374)	303,705	32.37%
Tourism Districts	1,133,345	(1,133,345)	-	100.00%
Amistad Committee for the Freedom Trail	36,414	(36,414)	-	100.00%
Amistad Vessel	291,140	(27,284)	263,856	9.37%
New Haven Festival of Arts and Ideas	612,926	(198,415)	414,511	32.37%
New Haven Arts Council	72,786	(20,786)	52,000	28.56%
Beardsley Zoo	301,469	(97,590)	203,879	32.37%
Mystic Aquarium	476,719	(154,322)	322,397	32.37%
Quinebaug Tourism	31,931	(31,931)	-	100.00%
Northwestern Tourism	31,931	(31,931)	-	100.00%
Eastern Tourism	31,931	(31,931)	-	100.00%
Central Tourism	31,931	(31,931)	-	100.00%
Twain/Stowe Homes	89,591	(8,395)	81,196	9.37%
Cultural Alliance of Fairfield	72,786	(20,786)	52,000	28.56%