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Staff Interim Report
Department of Transportation Project Delivery Process: RBA Pilot Project
Study 2010
Legislative Program Review & Investigations Committee
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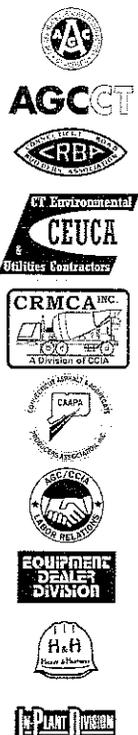
The Connecticut Construction Industries Association, Inc. is the premier and most diverse commercial construction industry trade association in Connecticut. Formed over 40 years ago, CCIA is an organization of associations, where all sectors of the commercial construction industry work together to improve construction in Connecticut and advance and promote their shared interests. CCIA members have a long history of working with state agencies to improve the project delivery process and providing quality work for the public benefit.

CCIA is comprised of nine divisions, including the Associated General Contractors of Connecticut, Inc.; The Connecticut Road Builders Association, Inc.; Connecticut Environmental and Utilities Contractors Association, Inc.; The Connecticut Ready Mixed Concrete Association, Inc.; and Connecticut Asphalt and Aggregate Producers Association. CCIA has more than 350 members statewide, including contractors, subcontractors, suppliers, and professional organizations that service the construction industry.

The state Department of Transportation (ConnDOT or Department) has in recent years worked very effectively with the construction industry on a number of initiatives. CCIA divisions meet regularly, and as needed, with ConnDOT officials to improve project delivery. Those meetings focus on identifying issues in project administration and contract specification matters and developing resolutions to those issues. Indeed, Program Review committee staff recently attended a meeting of that joint committee to observe the process in action. The constant interaction between the ConnDOT and the industry at this level helps projects to be completed on time, under budget, and without costly disputes. CCIA is committed to continuing to work with the Department and key agency personnel to improve the project delivery process.

As stated in the preliminary report, ConnDOT has made improvements reducing the time between advertising, bidding and awarding contracts; and closing out projects. Those improvements have gone a long way to improve the delivery of transportation projects in the state.

As the Committee proceeds with this report, the industry would like to suggest that the Committee remain mindful of the burdens that additional administrative, finance, contractual, and reporting requirements pose to the Department's ability to deliver



projects. All additional requirements should be analyzed carefully. Requirements that add little or no value to the process, which are placed on the agency, should be considered carefully and eliminated or not adopted where possible. Overly burdensome requirements that add no value to the process can divert limited resources away from the Department's core function of improving the transportation systems and infrastructure in the state by administering projects.

The industry would also encourage the Committee to carefully analyze the significant factors that need to be considered before the use of design/build project delivery is proposed as a viable alternative delivery method for transportation projects in Connecticut. The Committee should consider:

- The current culture at ConnDOT, and the changes in the culture that need to take place to ensure the Department can successfully administer design/ build project delivery;
- The types of projects that are suitable for design/build delivery and the projects the Department will be administering;
- The procedure and criteria that the Department will use to select a design/build team for a project;
- Department's current ability to coordinate permitting with the State Department of Environmental Protection, and the environmental permitting requirements under design/build;
- The control and risks that ConnDOT intends to transfer to the design/build team; and
- The requirements and limitations for performance bonds and warranties on a design/build project.

CCIA appreciates the opportunity to participate in this process as a significant stakeholder group representing the transportation construction industry in Connecticut to serve as a resource to the Committee and its staff as the study moves forward. Additionally, CCIA appreciates the opportunity to continue to work with ConnDOT officials to implement any recommendations from the Committee and the legislature that would improve the project delivery process.

Please contact Don Shubert, President of CCIA or Matthew Hallisey, Director of Government Relations and Legislative Counsel for CCIA, at 860-529-6855, if you have any questions or if you need additional information.