



General Assembly

February Session, 2002

Raised Bill No. 5704

LCO No. 2215

Referred to Committee on Government Administration and Elections

Introduced by:
(GAE)

AN ACT CONCERNING PERFORMANCE-BASED BUDGETING OF STATE AGENCIES.

Be it enacted by the Senate and House of Representatives in General Assembly convened:

1 Section 1. Section 4-67m of the general statutes is repealed and the
2 following is substituted in lieu thereof (*Effective July 1, 2002*):

3 (a) [The Office of Policy and Management, in consultation with each
4 budgeted state agency] The executive head of each budgeted state
5 agency in the executive department, in consultation with the Secretary
6 of the Office of Policy and Management, shall develop, for state
7 budgeting and management purposes, a strategic business plan that
8 shall include, but not be limited to, specific biennial goals and
9 objectives and quantifiable [outcome] performance measures, [which
10 shall not be limited to] including measures of activities, for each
11 program, service and state grant administered or provided by such
12 agency. The executive head of any budgeted state agency that, in
13 consultation with the Office of Policy and Management, developed a
14 strategic business plan before the effective date of this section shall be
15 in compliance with such requirement.

16 (b) Not later than ninety days after the effective date of this section,
17 the Secretary of the Office of Policy and Management shall establish a
18 schedule of dates by which the executive heads of the budgeted state
19 agencies that have not developed strategic business plans before the
20 effective date of this section, shall develop such plans. The secretary
21 shall submit copies of such schedule to the joint standing committees
22 of the General Assembly having cognizance of matters relating to
23 appropriations and government administration.

24 (c) The executive head of each budgeted state agency shall update
25 the strategic business plan for such agency every two years. Such
26 updated plans shall incorporate recommendations of the Secretary of
27 the Office of Policy and Management.

28 [The] (d) Not later than January 1, 2003, and annually thereafter, the
29 Secretary of the Office of Policy and Management shall submit [an
30 annual] a report concerning [such goals, objectives and measures] the
31 development and implementation of strategic business plans to the
32 joint standing [committee] committees of the General Assembly having
33 cognizance of matters relating to appropriations and government
34 administration and the joint standing committee having cognizance of
35 matters relating to the agency. For the biennium beginning July 1,
36 [1995] 2003, and for each biennium thereafter, the annual report shall
37 include an evaluation of the impact of each program, service and state
38 contract on the family.

39 [(b)] (e) The [goals, objectives and measures] strategic business
40 plans developed [for] by each such agency pursuant to [subsection (a)]
41 this section shall be implemented for the biennium beginning July 1,
42 [1993] 2003. [The Office of Policy and Management, in consultation
43 with each such agency, shall review and revise such goals, objectives
44 and measures for each biennium thereafter.]

45 [(c)] (f) For the biennium beginning July 1, [1995] 2003, and for each
46 biennium thereafter, the annual report submitted pursuant to
47 subsection [(a)] (d) of this section shall evaluate the progress of

48 budgeted state agencies in achieving benchmarks established under
49 section 4-67r.

50 Sec. 2. (NEW) (*Effective July 1, 2002*) (a) There is established a
51 Connecticut Performance Review Division, which shall be a part of the
52 legislative department. The division shall review the performance of
53 state agencies and quasi-public agencies, including agency policies,
54 strategies, management and program implementation. The division shall
55 focus on agency efficiency, performance and cost savings associated with
56 increased productivity.

57 (b) The Joint Committee on Legislative Management shall appoint an
58 executive director of the Connecticut Performance Review Division, with
59 the advice and consent of the General Assembly. The executive director
60 shall serve a six year term beginning on July first in the year of said
61 executive director's appointment.

62 (c) The Connecticut Performance Review Division shall have the
63 following duties concerning state agencies and quasi-public agencies:

64 (1) Evaluate programs and operations relative to the goals, objectives
65 and performance measures set forth in the strategic business plans
66 developed under section 4-67m of the general statutes, as amended by
67 this act;

68 (2) Examine governmental organization and management and
69 recommend consolidation or reorganization where appropriate;

70 (3) Evaluate programs and policies to identify outmoded
71 methodologies and duplicative functions;

72 (4) Examine fiscal management practices;

73 (5) Identify opportunities for improving the management of the daily
74 operation of state government;

75 (6) Identify technological advances that can be applied to government

76 functions;

77 (7) Explore methods to increase federal funding for state initiatives;
78 and

79 (8) Consider changes to the state revenue system that would increase
80 government income without changing tax rates.

81 (d) The Connecticut Performance Review Division shall submit a
82 report to the General Assembly, not later than January 1, 2003, and
83 biennially thereafter. The report shall include the findings and
84 recommendations of the division concerning (1) the division's evaluation
85 of the programs and operations of each state agency and quasi-public
86 agency during the preceding two years relative to the goals, objectives
87 and performance measures set forth in the agency's strategic business
88 plan, and (2) the division's review of the performance of state agencies
89 and quasi-public agencies pursuant to subdivisions (2) to (8), inclusive,
90 of subsection (c) of this section.

91 (e) The Connecticut Performance Review Division may enter into
92 contracts to carry out the purposes of this section.

93 (f) The Connecticut Performance Review Division may apply for and
94 receive assistance from any source, including grants of money and
95 services from national and state bodies and foundations. The division
96 may procure information, advice and assistance from any agency,
97 department, legislative committee or other instrumentality of the state.
98 All state agencies, other official state organizations and all persons
99 connected with them shall give the division all relevant information and
100 reasonable assistance on any matters of research requiring recourse to
101 them or to data within their knowledge or control.

102 (g) As used in this section:

103 (1) "State agency" means each department, board, council,
104 commission, institution or other agency of the executive department of
105 the state government, provided each board, council, commission,

106 institution or other agency included by law within any given department
107 shall be deemed a division of that department; and

108 (2) "Quasi-public agency" means "quasi-public agency", as defined in
109 section 1-120 of the general statutes.

This act shall take effect as follows:	
Section 1	<i>July 1, 2002</i>
Sec. 2	<i>July 1, 2002</i>

Statement of Purpose:

To (1) require executive branch state agencies and quasi-public agencies to engage in strategic business planning, including the development of performance measures, and (2) establish a Connecticut Performance Review Division in the General Assembly to review the performance of state agencies and quasi-public agencies and make recommendations concerning efficiency, performance and cost savings.

[Proposed deletions are enclosed in brackets. Proposed additions are indicated by underline, except that when the entire text of a bill or resolution or a section of a bill or resolution is new, it is not underlined.]